#### Interpersonal Skills in Organizations 4th Edition Janasz Test Bank

Student:

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CZ			

1. Disclosing to an appropriate person can help us validate our perceptions of reality.

True False

2. Self-disclosure improves people physiologically.

True False

3. Self-disclosure is synonymous with self-description.

True False

4. In order to be effective in self-disclosure, one should focus more on the present than the past.

True False

5. To be effective, self-disclosure must exclude reciprocity.

True False

Self-description is revealing significant personal information about oneself that is not easily apparent to others.

True False

7. Self-disclosure is a sign of weakness and vulnerability.

True False

8.	It is wi	se to share your innermost dreams with co-workers on the first day at a new job.
	True	False
9.	In the others	Johari Window, the hidden window contains information that is known to us but unknown to .
	True	False
10.		lid not let any of his co-workers know that he had been fired from his last job. According to hari Window, this information would be contained in the blind area.
	True	False
11.	Trust	enhances self-protection.
	True	False
12.	The de	evelopment of trust in relationships is not affected by attribution theory.
	True	False
13.	Trust i	s composed of five elements. Competence and consistency are amongst these elements.
	True	False
14.		s and associates believe in your ability to follow through and do the right thing in a given on. This depicts competence.
	True	False

	True	False
16.	Dina's	team has been working together for two months. Some of Dina's team members are
	having	difficulty balancing their work and home demands. Dina decided that she would share how
	she ha	as dealt with her own personal struggles with balancing work and home. When Dina lets
	others	know what she thinks, feels and wants, the process is best known as:
	۸ oolf	description
	A. Sell	-description.
	B. self	-analysis.

15. Building on your competence and enhancing micromanagement can help develop trust.

C. self-awareness.

D. self-disclosure.

A. benefits only individuals and not their relationships.

C. is revealing information that is apparent to others.

D. decreases the level of trust in a work environment.

B. benefits individuals psychologically and physiologically.

17. Self-disclosure:

- 18. Sara, while sharing information at work, must take into account that:
  - A. open communication is essential in dealing with and managing conflict, making effective decisions and enhancing organizational culture.
  - B. for effective self-disclosure, even information of a highly personal nature must be disclosed at the first meetings.
  - C. in work situations, it is not important for project team members and co-workers to get to know each other personally.
  - D. self-disclosure can create a trusting environment that is conducive to promoting only shortterm relationships with employees, customers, and suppliers.
- 19. Self-disclosure is the process of:
  - A. overdisclosing prematurely before building trust.
  - B. sharing all facts about the past more than the present.
  - C. sharing significant personal information that is not readily apparent to others.
  - D. disclosing non-threatening information such as age, address, or organization for which you work.
- 20. In order to build a deeper relationship with Alexi, Tony realizes he must begin to use self-disclosure. To be effective in self-disclosing, Tony should:
  - A. focus on the past, not the present.
  - B. share facts instead of feelings.
  - C. develop reciprocity.
  - D. disclose personal information even before building familiarity in a relationship.

21.	Nancy, on joining her new office, discloses non-threatening information about herself such as
	age, address, and college major to her co-workers. Nancy is engaging in:
	A. self-disclosure.
	B. self-description.
	C. self-analysis.
	D. self-awareness.
22.	Which of the following is an example of self-description?
	A. Your organization's name
	B. Your view on capital punishment
	C. Your spiritual beliefs
	D. Your dislike of certain behaviors
23.	Mary was having a discussion with Tom in the company break room. When Mary told Tom the
	names of the companies she had worked for in the past, she was depicting:
	A. self-disclosure.
	B. self-awareness.
	C. self-description.
	D. self-analysis.

	A. wait until a news is a little old, to share her thoughts and reactions about it.
	B. choose the appropriate time and place for self-disclosure.
	C. reveal her innermost dreams and fears to her boss on the first day of her new job.
	D. share only past feelings to create an emotional connection with others.
25.	Which of the following highlights the degree to which you know about yourself and degree to
	which others know information about you?
	A. Johari window
	B. Myers-Briggs Type Indicator
	C. Perceptual mapping
	D. Hierarchy of needs
26.	As we receive feedback from others on their observations of our personalities and behaviors, the
	area of the Johari Window will decrease and the area of the Johari Window will
	become more complete.
	A. blind, open
	B. open, unknown
	C. unknown, blind
	D. open, blind

24. In following the guidelines for effective self-disclosure, Casey should:

27.	The larger the	area of the Johari Window, the more productive and mutually beneficial the
	interpersonal relatio	nship is likely to be.
	A. blind	
	B. open	
	C. unknown	
	D. hidden	
28.	The nervous habit o Johari Window.	f tapping a pencil during meetings would be depicted in the area of the
	A. unknown	
	B. open	
	C. blind	
	D. hidden	
29.	The section o	f the Johari Window contains information about us that is apparent to others
	A. blind	
	B. unknown	
	C. open	
	D. hidden	

30.	According to the Johari Window, the open area:
	A. consists of information about us that we don't know, but others know.
	B. is relatively small at the beginning of relationships.
	C. reduces as relationships grow, increasing the hidden area.
	D. comprises information that we know about ourselves but that is hidden from others.
31.	Emily and her teammates dislike their boss because they feel he overly micromanages the team.
	This information however is not known to anyone at her office. Which area of the Johari window
	would best represent this information?
	A. Blind
	B. Hidden
	C. Open
	D. Unknown
32.	When Erin joins her new organization, her colleagues already know her name, her job title, and
	marital status. This information, according to the Johari window, would fall under the:
	A. blind area.
	B. hidden area.
	C. open area.
	D. unknown area.

33.	habit, unknown to him but known to others would fall in the area of the Johari Window.
	A. blind
	B. hidden
	C. open
	D. unknown
34.	If the area of the Johari Window is large, relationships are not likely to develop beyond the acquaintance level due to lack of sharing.
	A. blind
	B. hidden
	C. open
	D. unknown
35.	According to the Johari window, the area contains information that neither we nor others know.
	A. blind area
	B. hidden area
	C. open area
	D. unknown area

36.	is a multifaceted concept that captures one's faith or belief in the integrity or reliability of
	another person or thing.
	A Over commitment
	A. Over commitment
	B. Trust
	C. Self-description
	D. Criticism
37.	Trust and complete a relationship equation.
	A. self-description
	B. self-efficacy
	C. self-esteem
	D. self-disclosure
38.	Trust is composed of five elements. Which of the following form a part of those elements?
	A. over commitment and integrity
	B. self-description and self-flattery
	C. competence and consistency
	D. openness and self-description

39.	Martha is not receptive to new ideas and is unwilling to share ideas with others. She needs to
	work more on the element of trust.
	A. integrity
	B. competence
	C. openness
	D. compassion
40.	Which of the following elements of trust best describes conformity with previous practice?
	A. Integrity
	B. Competence
	C. Openness
	D. Consistency
41.	Jack is aware of his strengths and limitations, he offers help wherever he can, and seeks resources and assistance when needed. Identify the element of trust demonstrated by him in the process.
	A. Integrity
	B. Competence
	C. Openness
	D. Consistency

42.	Which of the following relates to your ability to honestly disclose and share your thoughts, beliefs,
	and feelings?
	A. Integrity
	B. Competence
	C. Loyalty
	D. Consistency
43.	As a new team member, Sharon wants to build trust with her colleagues. Sharon can build trust
	by:
	A. developing a reputation for loyalty.
	B. making self-flattering statements.
	C. revealing confidences.
	D. overcommitting.
44.	In order to develop trust to better manage her team, Brenda must:
	A. practice what she preaches.
	B. not accept disagreements and conflicts.
	C. know herself and ignore other people's perception of her.
	D. start micromanaging.

	A. easy to build.
	B. without a level of risk.
	C. dependent on self-disclosure.
	D. not situation-dependent.
46.	What is self-disclosure? What elements should it include to be effective?
17	Discuss the guidelines for self-disclosure.
	Dioddo the gardennes for con diodiodare.

45. Trust is:

48.	Define the purpose of and the four regions of the Johari Window.
49.	What is trust? What are the five elements of trust as identified by Schindler and Thomas?
50	What factors do the organizational cultures associated with trust emphasize?
50.	What factors do the organizational cultures associated with trust emphasize?

# c2 Key

1. (p. 29)	Disclosing to an appropriate person can help us validate our perceptions of realizable.	ty.
	TRUE  Desired	lanasz - Chapter 02 #1 Difficulty: Easy
2. (p. 30)	Self-disclosure improves people physiologically.	
	TRUE  Design	lanasz - Chapter 02 #2 Difficulty: Easy
3. <i>(p. 31)</i>	Self-disclosure is synonymous with self-description.	
	FALSE	
	DeJ.	lanasz - Chapter 02 #3 Difficulty: Easy
4. (p. 31)	In order to be effective in self-disclosure, one should focus more on the present	than the past.
	TRUE	
	DeJ.	lanasz - Chapter 02 #4 Difficulty: Easy
5. (p. 31)	To be effective, self-disclosure must exclude reciprocity.	
	FALSE	

DeJanasz - Chapter 02 #9

Difficulty: Easy

6. (p. 31)	Self-description is revealing significant personal information about oneself the apparent to others.	at is not easily
	<u>FALSE</u>	
		DeJanasz - Chapter 02 #6 Difficulty: Easy
7. (p. 32)	Self-disclosure is a sign of weakness and vulnerability.	
" /	<u>FALSE</u>	
		DeJanasz - Chapter 02 #i Difficulty: Mediun
8. (p. 33)	It is wise to share your innermost dreams with co-workers on the first day at	a new job.
" /	<u>FALSE</u>	
		DeJanasz - Chapter 02 #8
9. (p. 34)	In the Johari Window, the hidden window contains information that is known unknown to others.	to us but

**TRUE** 

10.	Jack did not let any of his co-workers know that he had been fired from his last job. According		
(p. 34)	to the Johari Window, this information would be contained in the blind area.		
	<u>FALSE</u>		
		DeJanasz - Chapter 02 #10 Difficulty: Medium	
11. (p. 35)	Trust enhances self-protection.		
	FALSE		
		DeJanasz - Chapter 02 #11 Difficulty: Easy	
12. (p. 36)	The development of trust in relationships is not affected by attribution theory		
	FALSE		
		DeJanasz - Chapter 02 #12 Difficulty: Easy	
13. (p. 36)	Trust is composed of five elements. Competence and consistency are amon elements.	gst these	
	TRUE		
		DeJanasz - Chapter 02 #13 Difficulty: Easy	
14. (p. 36)	Friends and associates believe in your ability to follow through and do the rig situation. This depicts competence.	ght thing in a given	
	<u>FALSE</u>		

15. (p. 37)			
	FALSE		
		DeJanasz - Chapter ( Difficulty	
16.	Dina's team has been working together for two months. Some of Dina's team having difficulty balancing their work and home demands. Dina decided that		
	how she has dealt with her own personal struggles with balancing work and lets others know what she thinks, feels and wants, the process is best know	home. When D	
	A. self-description.		
	B. self-analysis.		
	C. self-awareness.		
	<u>D.</u> self-disclosure.		
		DeJanasz - Chapter U Difficulty: M	
<b>17</b> . <i>(p. 29-31)</i>	Self-disclosure:		
	A. benefits only individuals and not their relationships.		
	<b>B.</b> benefits individuals psychologically and physiologically.		
	C. is revealing information that is apparent to others.		
	D. decreases the level of trust in a work environment.		
		DeJanasz - Chapter C	

18.	Sara, while sharing information at work, must take into account that:	
(p. 30-31		
	A. open communication is essential in dealing with and managing conflict, making effective	
	decisions and enhancing organizational culture.	
	B. for effective self-disclosure, even information of a highly personal nature must be disclosed	
	at the first meetings.	
	C in work situations, it is not important for project team members and so workers to get to	

- C. in work situations, it is not important for project team members and co-workers to get to know each other personally.
- D. self-disclosure can create a trusting environment that is conducive to promoting only short-term relationships with employees, customers, and suppliers.

DeJanasz - Chapter 02 #18
Difficulty: Medium

### 19. Self-disclosure is the process of:

(p. 30-31)

- A. overdisclosing prematurely before building trust.
- B. sharing all facts about the past more than the present.
- <u>C.</u> sharing significant personal information that is not readily apparent to others.
- D. disclosing non-threatening information such as age, address, or organization for which you work.

DeJanasz - Chapter 02 #19
Difficulty: Medium

20.	In order to build a deeper relationship with Alexi, Tony realizes he must begin to use self-
(p. 30-31)	disclosure. To be effective in self-disclosing, Tony should:
	A feeting on the next, not the present
	A. focus on the past, not the present.
	B. share facts instead of feelings.
	C. develop reciprocity.
	D. disclose personal information even before building familiarity in a relationship.
	DeJanasz - Chapter 02 #20
	Difficulty: Medium
21.	Nancy, on joining her new office, discloses non-threatening information about herself such as
(p. 31)	age, address, and college major to her co-workers. Nancy is engaging in:
	age, address, and somege major to not so werners, namely to engaging in
	A. self-disclosure.
	B. self-description.
	C. self-analysis.
	D. self-awareness.
	DeJanasz - Chapter 02 #21
	Desarrasz - Chapter 02 #21  Difficulty: Easy
00	
<b>22</b> . <i>(p. 31)</i>	Which of the following is an example of self-description?
()	
	A. Your organization's name
	B. Your view on capital punishment
	C. Your spiritual beliefs
	D. Your dislike of certain behaviors

23.	Mary was having a discussion with Tom in the company break room. When Mary told Tom the		
(p. 31)	names of the companies she had worked for in the past, she was depicting:		
	A. self-disclosure.		
	B. self-awareness.		
	C. self-description.		
	D. self-analysis.		
	DeJanasz - Chapter 02 #20 Difficulty: Medium		
<b>24</b> . <i>(p. 33)</i>	In following the guidelines for effective self-disclosure, Casey should:		
	A. wait until a news is a little old, to share her thoughts and reactions about it.		
	B. choose the appropriate time and place for self-disclosure.		
	C. reveal her innermost dreams and fears to her boss on the first day of her new job.		
	D. share only past feelings to create an emotional connection with others.		
	DeJanasz - Chapter 02 #2· Difficulty: Mediun		
<b>25</b> . <i>(p. 33)</i>	Which of the following highlights the degree to which you know about yourself and degree to which others know information about you?		
	A. Johari window		
	B. Myers-Briggs Type Indicator		
	C. Perceptual mapping		
	D. Hierarchy of needs		
	De lanasz - Chanter 02 #2		

26.	As we receive feedback from others on their observations of our person	alities and behaviors,
(p. 34)	the area of the Johari Window will decrease and the area of	f the Johari Window
	will become more complete.	
	A. blind, open	
	B. open, unknown	
	C. unknown, blind	
	D. open, blind	
		DeJanasz - Chapter 02 #26
		Difficulty: Medium
27.	The larger the area of the Johari Window, the more productive an	d mutually beneficial
(p. 34)	the interpersonal relationship is likely to be.	
	A. blind	
	B. open	
	C. unknown	
	D. hidden	
		DeJanasz - Chapter 02 #27 Difficulty: Medium
28. (p. 34)	The nervous habit of tapping a pencil during meetings would be depicted the Johari Window.	d in the area of
	A. unknown	
	B. open	
	C. blind	
	D. hidden	

29.	The section of the Johari Window contains information about us that is a	pparent to
(p. 34)	others but not to ourselves.	
	A. blind	
	B. unknown	
	C. open	
	D. hidden	
	De	Janasz - Chapter 02 #29
		Difficulty: Easy
<b>30</b> . <i>(p. 34)</i>	According to the Johari Window, the open area:	
	A. consists of information about us that we don't know, but others know.	
	B. is relatively small at the beginning of relationships.	
	C. reduces as relationships grow, increasing the hidden area.	
	D. comprises information that we know about ourselves but that is hidden from	others.
	De	Janasz - Chapter 02 #30 Difficulty: Medium
31.	Emily and her teammates dislike their boss because they feel he overly micron	nanages the
(p. 34)	team. This information however is not known to anyone at her office. Which are window would best represent this information?	ea of the Johari
	A. Blind	
	B. Hidden	
	C. Open	
	D. Unknown	
	D. OHKHOWH	

32. (p. 34)	When Erin joins her new organization, her colleagues already know her name, her job title, and marital status. This information, according to the Johari window, would fall under the:	
	A. blind area.	
	B. hidden area.	
	C. open area.	
	D. unknown area.	
	DeJanasz - Chapter 02 #32 Difficulty: Medium	
33.	Jake has a nervous habit of wiggling his foot during meetings when he is feeling stressed. This	
(p. 34)	habit, unknown to him but known to others would fall in the area of the Johari Window.	
	<u>A.</u> blind	
	B. hidden	
	C. open	
	D. unknown	
	DeJanasz - Chapter 02 #33 Difficulty: Medium	
34.	If the area of the Johari Window is large, relationships are not likely to develop beyond	
(p. 34)	the acquaintance level due to lack of sharing.	
	A. blind	
	B. hidden	
	C. open	
	D. unknown	

35. (p. 34)	According to the Johari window, the are know.	ea contains information that neither we nor others
	A. blind area	
	B. hidden area	
	C. open area	
	<u>D.</u> unknown area	
		DeJanasz - Chapter 02 #35 Difficulty: Mediun
36.	is a multifaceted concept that captures	one's faith or belief in the integrity or reliability of
(p. 35)	another person or thing.	
	A. Over commitment <u>B.</u> Trust	
	C. Self-description	
	D. Criticism	
		DeJanasz - Chapter 02 #36 Difficulty: Easy
37. (p. 35)	Trust and complete a relationship equa	ation.
	A. self-description	
	B. self-efficacy	
	C. self-esteem	
	<u>D.</u> self-disclosure	

38. (p. 36)	Trust is composed of five elements. Which of the following form a part of those elements?	
	A. over commitment and integrity	
	B. self-description and self-flattery	
	C. competence and consistency	
	D. openness and self-description	
	DeJanasz - Chapter 02 #38 Difficulty: Easy	
39. Martha is not receptive to new ideas and is unwilling to share ideas with others. She		
(p. 36)	work more on the element of trust.	
	A. integrity	
	B. competence	
	C. openness	
	D. compassion	
	DeJanasz - Chapter 02 #39 Difficulty: Medium	
40. (p. 36)	Which of the following elements of trust best describes conformity with previous practice?	
	A. Integrity	
	B. Competence	
	C. Openness	
	<u>D.</u> Consistency	

41.	Jack is aware of his strengths and limitations, he offers help wherever he can, and seeks
(p. 36)	resources and assistance when needed. Identify the element of trust demonstrated by him in
	the process.
	A. Integrity
	B. Competence
	C. Openness
	D. Consistency
	DeJanasz - Chapter 02 #41
	Difficulty: Medium
42.	Which of the following relates to your ability to honestly disclose and share your thoughts,
(p. 36)	beliefs, and feelings?
	A. Integrity
	B. Competence
	C. Loyalty
	D. Consistency
	DeJanasz - Chapter 02 #42
	Difficulty: Medium
43.	As a new team member, Sharon wants to build trust with her colleagues. Sharon can build
(p. 36-37	<sup>7</sup> trust by:
	A. developing a reputation for loyalty.
	B. making self-flattering statements.
	C. revealing confidences.
	D. overcommitting.

<b>44</b> . (p. 37)	In order to develop trust to better manage her team, Brenda must:	
	A. practice what she preaches.	
	B. not accept disagreements and conflicts.	
	C. know herself and ignore other people's perception of her.	
	D. start micromanaging.	
		DeJanasz - Chapter 02 #44 Difficulty: Medium
45. (p. 38)	Trust is:	
	A. easy to build.	
	B. without a level of risk.	
	C. dependent on self-disclosure.	
	D. not situation-dependent.	
		DeJanasz - Chapter 02 #45 Difficulty: Medium

46. What is self-disclosure? What elements should it include to be effective?

(p. 29-31)

Self-disclosure means making the self known to others, letting others know what you think,

feel and want. It is revealing to another how you are reacting to the situation and sharing

experiences that are relevant to that situation.

To be effective, self-disclosure includes these elements:

1) Feelings as well as facts

2) Greater breadth and depth over time

3) A focus on the present rather than the past

4) Reciprocity

5) Significant information

6) Some amount of risk

7) Work focus

DeJanasz - Chapter 02 #46

Difficulty: Medium

47. Discuss the guidelines for self-disclosure.

(p. 33)

Some of the guidelines for self-disclosure are: 1) Discuss situations as they happen; don't wait until they are old news. 2) Choose the appropriate time and place. 3) Choose the appropriate level of disclosure. 4) Share your current feelings to create an emotional connection with others and invite understanding.

48. Define the purpose of and the four regions of the Johari Window.

(p. 33-34)

The Johari Window helps us understand how well we know ourselves and how much of ourselves we let others know. It is divided into four regions, which represent: 1. Degree to which you know or understand information about yourself (values, attitudes, beliefs). 2. Degree to which others know information about you. The four regions of the Johari Window are the open area, the hidden area, the blind area, and the unknown area. The open area consists of information about us that both we and others know. The hidden area comprises information we know about ourselves but is hidden from others. The blind area denotes information others are aware of but we are not. The unknown area contains information that neither we nor others know.

DeJanasz - Chapter 02 #48

Difficulty: Easy

49. What is trust? What are the five elements of trust as identified by Schindler and Thomas? (p. 35-36)

Trust is a multifaceted concept that captures one's faith or belief in the integrity or reliability of another person or thing. "Simply put, trust means confidence." According to Schindler and Thomas, trust is composed of five elements. These are: Competence, Consistency, Loyalty, Openness and Integrity.

DeJanasz - Chapter 02 #49
Difficulty: Easy

50. What factors do the organizational cultures associated with trust emphasize?

(p. 37)

Organizational cultures associated with trust emphasize 1) Depth of relationships. 2)
Understanding of roles and responsibilities. 3) Frequent, timely, and forthright communication.
4) Member self-esteem and self-awareness. 5) High levels of skill competence. 6) Clarity of shared purpose, direction, and vision. 7) Honoring promises and commitments.

DeJanasz - Chapter 02 #50
Difficulty: Medium

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# c2 Summary

<u>Category</u>	# of Questions
DeJanasz - Chapter 02	50
Difficulty: Easy	24
Difficulty: Medium	26