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Chapter 2—Understanding Formal Institutions: Politics, Laws, and Economics

TRUE/FALSE

1. Institutional framework only pertains to a firm's behavior.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

2. An institutional framework is made up of formal and informal institutions governing individual and firm behavior.

ANS: T PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

3. The laws of a country are part of the formal institution.

ANS: T PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

4. The regulatory pillar supports both informal and formal institutions.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

5. The normative pillar supports informal institutions.

ANS: T PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

6. The values and beliefs of a culture are examples of a formal institution.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 35 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

7. Cognitive pillar is the coercive power of governments.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 36 OBJ: LO: 2-1 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

8. *Force majeure* is a method of interpreting a statute by understanding the legislative history leading up to the adoption of that statute.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 36 OBJ: LO: 2-2 NAT: BUSPROG: Analytic

	KEY: Bloom's: Knowledge						
9.	Disabling formal institutes does not affect transaction costs.						
		F p. 37 Bloom's: Kno		1 LO: 2-2		Difficulty: Easy BUSPROG: Analytic	
10.	Oppor	tunism increas	es trans	action costs.			
	ANS: REF: KEY:			LO: 2-2		Difficulty: Moderate BUSPROG: Analytic	
11.	. Transitional economies have static institutions.						
	ANS: REF: KEY:			LO: 2-2		Difficulty: Moderate BUSPROG: Analytic	
12.	. According to the institution-based view, managers and firms make choices outside institutional constraints.						
	ANS: REF: KEY:			1 LO: 2-3		Difficulty: Easy BUSPROG: Analytic	
13.	. Proposition 1 of the institution-based view specifically concerns bounded rationality.						
	ANS: REF: KEY:			1 LO: 2-3		Difficulty: Easy BUSPROG: Diversity	
14.	Economic systems are examples of formal institutions.						

ANS: T PTS: 1 DIF: Difficulty: Easy REF: p. 40 OBJ: LO: 2-3 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

15. Right-wing totalitarianism refers to the monopolization of power in the hands of a communist party.

ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 41 OBJ: LO: 2-4 NAT: BUSPROG: Analytic

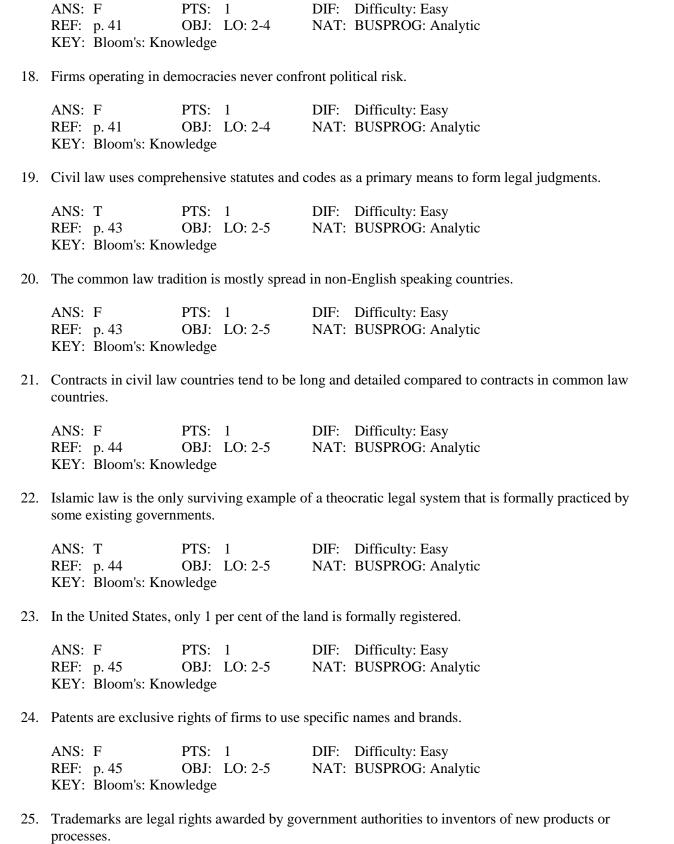
KEY: Bloom's: Knowledge

16. Theocratic totalitarianism refers to the monopolization of political power in the hands of one religious party.

ANS: T PTS: 1 DIF: Difficulty: Easy REF: p. 41 OBJ: LO: 2-4 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

17. Totalitarian countries have less political risk than democratic ones.



ANS: F PTS: 1 DIF: Difficulty: Easy REF: p. 46 OBJ: LO: 2-5 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

26.	Adopting the Paris Convention is required in order to become a signatory country to the WTO's Agreement on Trade-Related Aspects of Intellectual Property Rights.						
	ANS: T REF: p. 46 KEY: Bloom's: Kno	PTS: 1 OBJ: LO: 2-5 owledge	DIF: D NAT: B	Difficulty: Easy SUSPROG: Analytic			
27.	Intellectual property	rights are enforced th	ough the in	formal institution system.			
	ANS: F REF: p. 46 KEY: Bloom's: Cor			Difficulty: Moderate OUSPROG: Communication			
28.	A copyright is an example of an intellectual property.						
	ANS: T REF: p. 46 KEY: Bloom's: Kno	PTS: 1 OBJ: LO: 2-5 owledge	DIF: D NAT: B	Difficulty: Easy SUSPROG: Analytic			
29.	In a pure market eco	onomy, the governmen	t only perfe	orms functions that the private sector cannot do.			
	ANS: T REF: p. 47 KEY: Bloom's: Kno	OBJ: LO: 2-6	DIF: D NAT: B	oifficulty: Easy SUSPROG: Analytic			
30.	. In a command economy, all factors of production should be government-owned or state-owned.						
	ANS: T REF: p. 47 KEY: Bloom's: Kno						
31.	. A mixed economy has elements of both a market economy and a command economy.						
	ANS: T REF: p. 47 KEY: Bloom's: Kno	PTS: 1 OBJ: LO: 2-6 owledge	DIF: D NAT: B	Difficulty: Easy EUSPROG: Analytic			
32.	All Western countrie	es practice the absolut	e laissez-fa	<i>ire</i> philosophy in trade.			
	ANS: F REF: p. 47 KEY: Bloom's: Kno	PTS: 1 OBJ: LO: 2-6 owledge		Difficulty: Easy SUSPROG: Analytic			
33.	The cultural school endowed with natura	•	c developm	nent suggests that rich countries tend to be			
	ANS: F REF: p. 48 KEY: Bloom's: Kno	PTS: 1 OBJ: LO: 2-7 owledge		Difficulty: Easy SUSPROG: Analytic			
34.	In private ownership	o, liquidation of a firm	is forced b	y competition.			
	ANS: T	PTS: 1	DIF: D	Difficulty: Moderate			

	REF: p. 50 OBJ: LO: 2-7 N KEY: Bloom's: Comprehension	JAT: BUSPROG: Analytic				
35.	The Washington Consensus emphasizes using business.	government intervention over state ownership in				
		DIF: Difficulty: Easy WAT: BUSPROG: Analytic				
MUL	JLTIPLE CHOICE					
1.	 The main supportive pillars of the informal in normative and cognitive regulatory and normative regulatory, normative, and cognitive cognitive and regulatory 	stitutions are				
		DIF: Difficulty: Easy IAT: BUSPROG: Analytic				
2.	 2. In which of the following ways do formal institutions regulate trade? a. By inducing uncodified ethical beliefs into society b. By putting faith in individuals to expose perceived wrong doings c. By allowing the cultural beliefs of a society to dictate the terms of trade d. By imposing laws that make certain trades unacceptable 					
		DIF: Difficulty: Moderate IAT: BUSPROG: Analytic				
3.	 are represented by laws, regulations, ar a. Normative institutions b. Sociocultural institutions c. Cognitive institutions d. Formal institutions 	nd rules.				
		DIF: Difficulty: Easy IAT: BUSPROG: Analytic				
4.	 4. The refers to the coercive power of gova. normative pillar b. regulatory pillar c. cognitive pillar d. informal pillar 	vernments.				
		DIF: Difficulty: Easy IAT: BUSPROG: Analytic				
5.	5. Which of the following would be considered a a. Laws	an example of informal institutions?				

	b. Regulationsc. Ethicsd. Rules	
	ANS: C PTS: 1 REF: p. 35 OBJ: LO: 2-1 KEY: Bloom's: Knowledge	DIF: Difficulty: Easy NAT: BUSPROG: Analytic
6.	Which of the following would be considera. Laws b. Norms c. Cultures d. Ethics	ered an example of formal institutions?
		DIF: Difficulty: Easy NAT: BUSPROG: Analytic
7.	The refers to the internalized, take behavior. a. normative pillar b. regulatory pillar c. cognitive pillar d. formal pillar	n for granted values and beliefs that guide individual and firm
	ANS: C PTS: 1 REF: p. 36 OBJ: LO: 2-1 KEY: Bloom's: Knowledge	DIF: Difficulty: Easy NAT: BUSPROG: Analytic
8.	a. A firm being exposed after one of itsb. A firm being punished for corporate of	
	ANS: A PTS: 1 REF: p. 36 OBJ: LO: 2-1 KEY: Bloom's: Knowledge	DIF: Difficulty: Easy NAT: BUSPROG: Analytic
9.	The key role of institutions is to in a. reduce uncertainty b. increase normative limits c. increase opportunism d. reduce resource costs	business transactions.
	ANS: A PTS: 1 REF: p. 36 OBJ: LO: 2-2 KEY: Bloom's: Knowledge	DIF: Difficulty: Easy NAT: BUSPROG: Analytic
10.	is a long-standing legal doctrine the event of natural disasters or other calamit a. <i>De minimis</i> b. <i>Nolo contendere</i> c. <i>Force majeure</i>	at excuses firms from living up to the terms of a deal in the ies.

	ANS: C REF: p. 36 KEY: Bloom's: Know		DIF: NAT:	Difficulty: Easy BUSPROG: Analytic					
11.	Which of the following would be an example of a <i>force majeure</i> defense for a seller? a. If the seller decides to stop delivery out of fear of nonpayment b. If the customer has already accepted nonconforming goods c. If the goods to be delivered are destroyed in an earthquake d. If the seller places warranties on the goods								
	ANS: C REF: p. 36 KEY: Bloom's: Com	PTS: 1 OBJ: LO: 2-2 prehension		Difficulty: Moderate BUSPROG: Analytic					
12.		ders firm behaviors as based		ns between the laws, cultures and ethics of a country come of such an interaction.					
	ANS: C REF: p. 38 KEY: Bloom's: Know	OBJ: LO: 2-3		Difficulty: Easy BUSPROG: Analytic					
13.	a. Decisions based ofb. Dependency on in a firm.c. When formal con	on bounded rationality informal constraints was distraints are unclear, in onty and providing con	y should rill alway nformal nstancy	be avoided. ys increase the political risks associated with constraints will play a larger role in to managers and firms.					
	ANS: C REF: p. 39 KEY: Bloom's: Know	PTS: 1 OBJ: LO: 2-3 wledge		Difficulty: Moderate BUSPROG: Analytic					
14.	A fundamental aspect individual the right to a. communist totalit b. right-wing totalit c. democracy d. theocracy	freedom of expression		y conducts global business by providing an rganization.					
	ANS: C REF: p. 40 KEY: Bloom's: Know	PTS: 1 OBJ: LO: 2-4 wledge		Difficulty: Easy BUSPROG: Analytic					
15.	a. It does not curtailb. It concentrates po	an individual's right ower in the hands of o mic policies on comn	to freed one or monunist id	om of expression and organization. ore religious groups.					

d. Travaux préparatoires

	REF: p		OBJ:			Difficulty: Easy BUSPROG: Analytic
16.	a. It isb. It or coloc. It is	the most wide iginated in Er nies. shaped by pre	ely dist ngland, ecedent	and was then spand traditions	stem ar pread a	em? cound the world. s the legal system for all its former previous judicial decisions. ing judicial decisions.
						Difficulty: Easy BUSPROG: Analytic
17.	a. It isb. It hac. It ba	the oldest leg as spread to al ases its legal ju	al syste l Englis udgmer		intries a the don	and their (former) colonies.
			OBJ:			Difficulty: Easy BUSPROG: Analytic
18.	a. Comb. Theoc. Civi	nmon law ocratic law	·	n based on relig aw	gious te	achings.
			OBJ:			Difficulty: Easy BUSPROG: Analytic
	a. tang	ible ngible	pecific	ally refers to	pro	operty.
	ANS: E REF: p KEY: E			1 LO: 2-5		Difficulty: Easy BUSPROG: Analytic
20.	a. Hon	ne ntist's laborat ce		example of an	intellec	tual property?
	ANS: DREF: PKEY: B		OBJ:	1 LO: 2-5		Difficulty: Easy BUSPROG: Analytic

21.	are legal rights a. Copyrights b. Patents c. Trade secrets d. Trade marks	inventors of new products.		
		OBJ: LO: 2-5	DIF: Difficult NAT: BUSPRO	
22.	are exclusive le a. Patents b. Trademarks c. Copyrights d. Trade secrets	egal rights of authors a	nd publishers to	publish and disseminate their work.
		OBJ: LO: 2-5	DIF: Difficult NAT: BUSPRO	
23.	are exclusive letheir products from otha. Patents b. Trademarks c. Copyrights d. Trade secrets	0 0	use specific nam	es, brands, and designs to differentiate
		OBJ: LO: 2-5	DIF: Difficult NAT: BUSPRO	•
24.		with ownership of veh with ownership of trac with ownership of bui	nicles demarks ldings	intellectual property rights?
		PTS: 1 OBJ: LO: 2-5 vledge	DIF: Difficult NAT: BUSPRO	•
25.	b. force firms to enfo	at adhered to the norm orce IP rights through ms follow theocratic la	an informal syst aws	em
			DIF: Difficult NAT: BUSPRO	
26.	Which of the following a. Pure market economy b. Mixed economy c. Command economy	omy	e characterized a	s having a <i>laissez faire</i> policy?

d. Socialist economy

ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 47 OBJ: LO: 2-6 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 27. Which of the following is true of a pure market economy?
 - a. All factors of production are owned by the government.
 - b. All factors of production are privately owned.
 - c. It has elements of both a market economy and a command economy.
 - d. Its policies are based on religious decree.

ANS: B PTS: 1 DIF: Difficulty: Easy REF: p. 47 OBJ: LO: 2-6 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 28. Which of the following is true of a command economy?
 - a. All factors of production are privately owned.
 - b. The government only performs those functions that the private sector cannot perform.
 - c. It does not allow private entrepreneurship.
 - d. It strictly follows the doctrine of laissez faire.

ANS: C PTS: 1 DIF: Difficulty: Easy REF: p. 47 OBJ: LO: 2-6 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 29. For which of the following types of economies would the factors of production depend on the relative distribution of market forces versus command forces?
 - a. Mixed economy
 - b. Pure market economy
 - c. Strict laissez faire economy
 - d. Command economy

ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 47 OBJ: LO: 2-6 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 30. Which of the following is the argument used by proponents of the "cultural" explanation for the difference in economic development across the globe?
 - a. That rich countries have a smarter and harder-working population
 - b. That rich countries tend to be endowed with natural resources
 - c. That rich countries tend to have better market-supporting institutions
 - d. That rich countries generally tend to have a democratic style of government

ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 48 OBJ: LO: 2-7 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 31. Which of the following is true of private ownership?
 - a. It tends to force firms into liquidation due to high competition.
 - b. It empowers the government to determine firm entry.
 - c. It allows financing only through nationalized banks.
 - d. Its primary objective is protecting jobs and minimizing social unrest.

ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 50 OBJ: LO: 2-7 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge 32. State ownership differs from private ownership in that in state ownership . . a. maximizing profits is the sole objective of a firm b. management appointments are made by owners and investors based on merit c. protecting jobs and minimizing social unrest is the objective of a firm d. managers' compensation is determined by competitive market forces ANS: C PTS: 1 DIF: Difficulty: Easy REF: p. 50 OBJ: LO: 2-7 NAT: BUSPROG: Analytic KEY: Bloom's: Knowledge 33. Private ownership differs from state ownership in that in private ownership . . a. maximizing profits is the primary objective of a firm b. protecting jobs and minimizing social unrest is the primary objective of a firm c. establishing a firm is determined by government officials and bureaucrats d. failing firms deemed too big to fail may be supported by taxpayer money indefinitely ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 50 OBJ: LO: 2-7 NAT: BUSPROG: Analytic KEY: Bloom's: Knowledge

- 34. Which of the following is true of private ownership?
 - a. Firms are established by entrepreneurs, owners, and investors.
 - b. Management appointments are made by government officials and bureaucrats who may also use non-economic criteria.
 - c. Firm's objective would be to find a "fair" deal for all stakeholders.
 - d. Firms deemed "too big to fail" may be supported by taxpayer dollars indefinitely.

ANS: A PTS: 1 DIF: Difficulty: Easy REF: p. 50 OBJ: LO: 2-7 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

- 35. Which of the following is true of the Washington Consensus?
 - a. It provided measures that governments can take in order to move toward a command economy.
 - b. It listed the bail out procedures that governments could follow in case of a firm's bankruptcy.
 - c. It advocated more governmental control in trade.
 - d. It advocated the superiority of private ownership over state ownership.

ANS: D PTS: 1 DIF: Difficulty: Easy REF: p. 51 OBJ: LO: 2-7 NAT: BUSPROG: Analytic

KEY: Bloom's: Knowledge

ESSAY

1. Identify the basic characteristics of formal and informal institutions.

ANS:

An institutional framework is made up of formal and informal institutions governing individual and firm behavior. Formal institutions include laws, regulations, and rules. Their primary supportive pillar, the regulatory pillar, is the coercive power of governments. Informal institutions include norms, cultures, and ethics. There are two main supportive pillars: normative and cognitive. Normative pillar refers to how the values, beliefs, and actions of other relevant players—collectively known as norms—influence the behavior of focal individuals and firms.

PTS: 1 DIF: Difficulty: Easy REF: pp. 35-36

OBJ: LO: 2-1 NAT: BUSPROG: Analytic KEY: Bloom's: Knowledge

2. What are the two core propositions of the institution-based view?

ANS:

The first core proposition of the institution-based view is that managers and firms rationally pursue their interests and make choices within the formal and informal constraints in a given institutional framework. The second proposition is that formal and informal institutions combine to govern firm behavior, in situations where formal constraints are unclear or fail, informal constraints will play a larger role in reducing uncertainty and providing constancy to managers and firms.

PTS: 1 DIF: Difficulty: Easy REF: p. 39

OBJ: LO: 2-3 NAT: BUSPROG: Analytic KEY: Bloom's: Knowledge

3. Outline the differences between democracy and totalitarianism.

ANS:

Democracy is a political system in which citizens elect representatives to govern the country on their behalf. A fundamental aspect of democracy that is relevant to the effective conduct of global business is an individual's right to freedom of expression and organization. Democracy was pioneered in Athens in ancient Greece. Totalitarianism is a political system in which one person or party exercises absolute political control over the population. A totalitarian regime can also be known as a dictatorship.

PTS: 1 DIF: Difficulty: Moderate REF: pp. 40-41

OBJ: LO: 2-4 NAT: BUSPROG: Analytic KEY: Bloom's: Comprehension

4. What is totalitarianism? Outline the four major types of totalitarian systems.

ANS:

The opposite end of democracy is totalitarianism (also known as dictatorship), which is defined as a political system in which one person or party exercises absolute political control over the population. Communist totalitarianism centers on a communist party. This system had been embraced throughout Central and Eastern Europe and the former Soviet Union until the late 1980s. It is still practiced in China, Cuba, North Korea, and Vietnam.

Right-wing totalitarianism is characterized by its intense hatred of communism. One party, typically backed by the military, restricts political freedom, arguing that such freedom would lead to communism. In the postwar decades, the Philippines, South Africa, South Korea, Taiwan, and most Latin American countries practiced right-wing totalitarianism. Most of these countries have recently become democratic.

Theocratic totalitarianism refers to the monopolization of political power in the hands of one religious party or group. Iran and Saudi Arabia are leading examples.

Tribal totalitarianism refers to one tribe or ethnic group monopolizing political power and oppressing other tribes or ethnic groups.

PTS: 1 DIF: Difficulty: Easy REF: p. 41

OBJ: LO: 2-4 NAT: BUSPROG: Analytic KEY: Bloom's: Knowledge

5. Define political risk. How is it related to nationalization?

ANS:

Political risk is risk associated with political changes that may negatively influence domestic and foreign firms. The most extreme political risk may lead to nationalization (expropriation) of foreign assets. This happened in many totalitarian countries from the 1950s through the 1970s. It has not become a thing of the past. Zimbabwe has recently demanded that foreign mining companies cede 51% of their equity without compensation. It is hardly surprising that foreign mining companies are sick and tired and would rather go to "greener pastures" elsewhere.

PTS: 1 DIF: Difficulty: Moderate REF: p. 41

OBJ: LO: 2-4 NAT: BUSPROG: Analytic KEY: Bloom's: Comprehension

6. Compare and contrast civil law, common law, and theocratic law.

ANS:

Civil law is the oldest, most influential, and most widely distributed law around the world. It uses comprehensive statutes and codes as a primary means to form legal judgments. More then 80 countries practice civil law.

Precedents and traditions from previous judicial decisions shape common law, which is English in origin. Common law has more flexibility because judges have to resolve specific disputes based on their interpretation of the law, and such interpretation may give new meaning to the law. Contracts in common law countries tend to be long and detailed to cover all possible contingencies, because common law tends to be relatively underdefined.

Civil law has less flexibility because judges only have the power to apply the law. Contracts in civil law countries are usually shorter and less specific because many issues typically articulated in common law contracts are already covered in comprehensive civil law codes.

Theocratic law is a legal system based on religious teachings. Examples include Islamic and Jewish laws. Islamic law is the only surviving example of a theocratic legal system formally practiced by some governments, such as those in Iran and Saudi Arabia.

PTS: 1 DIF: Difficulty: Moderate REF: pp. 43-44

OBJ: LO: 2-5 NAT: BUSPROG: Analytic KEY: Bloom's: Comprehension

7. How can a firm protect intellectual property rights (IP rights) when countries have different levels of IP rights' enforcement?

ANS:

Intellectual property rights (IPR) are rights associated with the ownership of intellectual property, such as patents, copyrights, and trademarks.

The Paris Convention for the Protection of Industrial Property is the "gold standard" for a higher level of IPR protection. Adopting the Paris Convention is required in order to become a signatory country to the WTO's Agreement on Trade-Related Aspects of Intellectual Property Rights (TRIPS). Given the global differences in the formal rules, much stricter IPR protection is provided by TRIPS. Once countries join TRIPS, firms are often forced to pay more attention to innovation.

IP rights need to be asserted and enforced through a formal system, which is designed to punish violators and to provide an incentive for people and firms to innovate. However, the intangible nature of IP rights makes their protection difficult. Around the world, piracy—unauthorized use of intellectual property—is widespread. As such, IP rights are better protected not only through formal institutions, but also through informal institutions, such as ethical social awareness.

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PTS: 1 DIF: Difficulty: Moderate REF: pp. 45-46

OBJ: LO: 2-5 NAT: BUSPROG: Analytic KEY: Bloom's: Comprehension

8. Describe the differences among the three economic systems.

ANS:

A pure market economy is characterized by an "invisible hand" of market forces noted by Adam Smith in the *Wealth of Nations* in 1776. The government takes a hands-off approach known as *laissez faire*. The government only performs functions the private sector cannot perform.

A pure command economy is defined by a government taking, in the words of Lenin, the "commanding height" in the economy. All factors of production should be government-owned or state-owned and controlled, and all supply, demand, and pricing are planned by the government. A mixed economy has elements of both a market and a command economy. It boils down to the relative distribution of market forces versus command forces.

PTS: 1 DIF: Difficulty: Moderate REF: p. 47

OBJ: LO: 2-6 NAT: BUSPROG: Analytic KEY: Bloom's: Comprehension